

ALLARI

THE JDE TRANSITION PLAYBOOK

Six Stages. One Partner. No Gaps.

HOW TO USE THIS PLAYBOOK

Every JDE company is somewhere on this map — from the day the decision is made to leave JDE to the day the new platform is running at full speed. Or, if you're staying on JDE, Stage 0 covers that too.

Find your stage. Read what applies. Take it to your next leadership conversation.

- 0** **Optimize & Sustain**
Make JDE run better without changing platforms
- 1** **Selection Advisory**
Neutral platform evaluation before commitment
- 2** **Pre-Migration Health Check**
Forensic readiness assessment before kickoff
- 3** **JDE Operations During Migration**
Operational custody of the legacy environment
- 4** **Client-Side SI Oversight**
Embedded governance on the client side
- 5** **Post-Go-Live Operations**
Continuity into steady-state on the new platform

Not sure which stage you're in? Start at allari.com/jde-lifecycle — the diagnostic takes 60 seconds.



OPTIMIZE & SUSTAIN

Make JDE Work Better Without Changing Platforms

You're here if...

- Your organization has decided to stay on JDE for the foreseeable future
- Your team is overwhelmed by reactive work — tickets, workarounds, vendor calls, firefighting
- Hiring hasn't helped — new people just inherit the same queue
- You're not opposed to migrating eventually, but it's not on the roadmap today
- You know JDE could run better but nobody has time to fix the root causes
- You want to modernize JDE infrastructure — move to OCI, AWS, or Azure — without the risk of a full platform change
- You need to automate manual processes using Orchestrator but your team doesn't have bandwidth to build and test the jobs

What's at risk

Without structural intervention, JDE environments compound their own problems. Workarounds create technical debt. Technical debt triggers future failures. Resolution time drifts upward. The risk isn't that JDE stops working. The risk is that your team stops being able to do anything beyond keeping it running.

When the migration conversation eventually comes — and it will — your team is already at capacity before it starts.

There is also a market reality to consider. Oracle has extended JDE EnterpriseOne 9.2 Premier Support through December 2037 — the contractual coverage exists. But in March 2026, Oracle laid off 30,000 employees and redirected \$50 billion toward AI infrastructure. The support contract is valid. The ecosystem behind it — the R&D investment, the talent pipeline, the pace of innovation — is eroding. Staying on JDE is a legitimate decision. But it should be an informed one: the platform will be supported, but the depth and responsiveness of that support will not be what it was five years ago.

KEY INSIGHT

Stage 0 is where most JDE companies are today — and where most of our longest client relationships began. When the migration conversation starts, the team that already knows your environment is the team best positioned to protect it through the transition. Stage 0 is not a waiting room. It's the foundation.

What Allari Does

- Full or partial operational custody of JDE — production support, CNC, security, vendor management, after-hours
- Forensic capacity measurement using Power of 15 — every 15 minutes of Allari's work is tracked, making effort visible, automatable, and tied directly to TCO reduction
- Root-cause elimination — identify and remove failure patterns. The queue deflates over time.
- Institutional knowledge capture via Dynamic Runbook
- Deflationary cost model — capped-consumption billing, costs decrease as root causes are eliminated
- JDE cloud migration — move your JDE environment from on-premise to OCI, AWS, or Azure without changing the application. Modernize the infrastructure, reduce data center overhead, and improve availability while staying on JDE.
- Orchestrator automation — design, build, and deploy automated batch processes, report distribution, and workflow orchestration using JDE's native Orchestrator tooling. Eliminate manual steps your team runs every day but never has time to automate.
- Environment automation — tools like AutoDeploy reduce JDE environment provisioning times on AWS and OCI by up to 70%, accelerating development and testing cycles without manual infrastructure work.
- Application intelligence — semantic translation tools like eyko convert cryptic JDE field names (F4211.DCTO becomes 'Sales Order Type') into plain business language, enabling cross-system reporting and analytics during dual-run migration periods.

How It Works

90-day ramp (30/30/30). Day 90+: Sustained root-cause elimination. The reactive ratio compresses. Costs follow. Ongoing engagement, typically 18+ months.



PROOF POINT — HELLERMANNTYTON

89% ticket aging reduction. Mean resolution: 1.77 days (from 16.42). 19% year-one TCO compression. 5.4-week payback. This engagement began as Stage 0 optimization before evolving into migration support.

PROOF POINT — CHANNELLOCK

8,166 service interactions. Full JDE custody at 1 FTE-equivalent cost. 24/7 coverage with zero production disruptions.

1

SELECTION ADVISORY

Pre-Migration

You're here if...

- Your organization is evaluating its exit path from JDE
- You are fielding vendor pitches from SAP, Oracle, and NetSuite partners
- You need a neutral, unaffiliated assessment before committing budget
- Internal stakeholders disagree on direction and you need an independent framework

What's at risk

Choosing a platform without honest complexity mapping. Vendor demos showcase best-case scenarios. The real cost lives in customization carryover, integration rewiring, and data migration scope — none of which appear in a pitch deck. Without a structured assessment, organizations commit to multi-year, multi-million-dollar decisions based on incomplete information.

Most advisory firms at this stage have referral relationships with one or more vendors. Their neutrality has a ceiling.

You are choosing the platform your organization will live with for the next decade. The team's operational maturity — the actual capacity of the people who will live with the decision — is a selection variable, not an afterthought.

Migration Paths: What You're Choosing Between

Before selecting a platform, your organization needs to decide how it will migrate. Three structural approaches exist, and the choice shapes every downstream decision:

Greenfield — total re-engineering. Start with a blank slate, adopt modern best practices, eliminate all technical debt. Highest disruption, longest timeline, but the cleanest outcome. Best for organizations ready to fundamentally redesign their processes.

Brownfield — system conversion. Lift existing processes and data into the new platform. Fastest path with the least disruption, but carries over outdated configurations and technical debt. Best for organizations that need speed and continuity.

Bluefield — selective transformation. A hybrid approach: retain critical, specialized customizations while redesigning core areas (finance, supply chain, manufacturing) for the modern platform. This is the path most complex JDE footprints should evaluate. It balances risk, timeline, and modernization.

Allari's role in Stage 1 is to help you understand which path fits your business complexity — before the SI's preference shapes the conversation.

Why Origin-Side Knowledge Matters

Every platform migration begins with a question most advisory firms skip: what are you leaving behind?

The customizations, the integrations, the business logic embedded in JDE over decades — these don't appear in any vendor's feature comparison. They surface only when someone who has operated inside the origin environment maps them forensically.

That's 27 years of operating inside JDE environments across 62 Fortune 500 environments. It's the difference between evaluating the destination and understanding the journey.

Destination Platforms at a Glance

Allari does not recommend platforms — that would compromise the neutrality that makes Stage 1 valuable. But your team should understand the architectural trade-offs before vendor demos begin:

Oracle Fusion Cloud — optimized for ecosystem consolidation and rapid financial reporting. Continuous updates. Restricts heavy customization. Best fit for organizations already in the Oracle ecosystem.

SAP S/4HANA — deep manufacturing and global supply chain capability. Strict process rigor. Requires adoption of the Business Partner data model. Typically 18–36 month implementations.

NetSuite — cloud-native ERP built for mid-market. Fastest time-to-value for organizations prioritizing financial consolidation and e-commerce. Less customizable at the enterprise tier.

Microsoft Dynamics 365 — modular deployment (finance can go live before supply chain). Native integration with Microsoft 365 and Azure. Strong mid-to-large market alternative.

The right platform depends on your business complexity, integration landscape, and operational maturity — not on which vendor has the best demo.

KEY INSIGHT

Allari has no vendor affiliate relationship with any platform provider. The advisory output is yours to keep whether you engage Allari further or not.

KEY INSIGHT

The output of Stage 1 is not a recommendation to buy a specific platform. It is a decision framework built on your environment, your team's maturity, your integration complexity, and your total cost of ownership — including the dual-run period and post-go-live stabilization that vendor proposals consistently undercount.

What Allari Does

- Business complexity mapping against candidate platforms
- Platform fit analysis — evaluated against your specific environment, not generic feature matrices
- Total cost of ownership modeling (migration + dual-run period + post-go-live stabilization)
- SI landscape assessment for your industry and scale
- RFP development support
- Written recommendation the client owns

Independence

No referral incentives. No vendor partnerships that bias the recommendation. Allari earns nothing from which platform you choose. The advisory fee is the only fee.

Allari has operated inside JDE environments for 27 years. That depth of JDE knowledge is what makes the 'what are you leaving behind' assessment credible — most advisory firms evaluate the destination without understanding the origin.

How It Works

8–12 weeks. Deliverable: written platform recommendation with supporting analysis.

Financial Lever: Oracle's Customer 2 Cloud Program

For organizations currently paying Oracle on-premise JDE support fees, Oracle's Customer 2 Cloud program allows those fees to be redirected toward Oracle SaaS subscriptions — HCM, ERP, EPM, or Fusion Cloud. This can partially fund the dual-run period that Stage 3 requires. Most JDE companies are unaware this program exists. Stage 1 advisory includes evaluating whether this financial lever applies to your contract.

PROOF POINT — HELLERMANN TYTON

HellermannTyton began with Allari at the assessment stage. That engagement expanded into Stages 2 and 3 based on what the advisory uncovered.

2

PRE-MIGRATION HEALTH CHECK

The Highest-Leverage Window

You're here if...

- You've selected a platform and SI but implementation hasn't started
- Nobody has independently validated whether your team is ready for dual-track execution
- You're about to sign a seven- or eight-figure SI contract
- You have a feeling something is being missed but can't articulate what

What's at risk

The 4–6 week window between ERP selection and SI kickoff is the highest-leverage moment in the lifecycle. Everything found here costs almost nothing to fix. Everything missed here costs everything later.

Three specific risks:

Resource modeling gaps: 35–45% of team capacity is already reactive — corroborated by ITPI data across 850 organizations. The 35–45% reactive load means it almost certainly isn't feasible to run JDE and build simultaneously without structural separation.

Compliance exposure during dual-run: Access controls, segregation of duties, and data integrity across two live systems require explicit governance before day one.

SI contractual risk: Change orders, milestone definitions, liability caps. This is not adversarial — it's due diligence.

Why This Window Matters

The implementation plan assumes dual-track execution is feasible. The resource model assumes your team can run JDE and build simultaneously. The SI's timeline assumes governance structures already exist.

Stage 2 validates every one of those assumptions before the first dollar is committed. The cost of finding a gap now is a conversation. The cost of finding it at month six is a change order, a delayed go-live, or a failed audit.

Diagnostic Questions

- Are the people assigned to the build the same people running production?
- Where are the single points of failure?
- Does a steering committee exist? Are escalation paths defined?
- Who arbitrates scope disputes between the SI and the client?

KEY INSIGHT

The capacity data that drives this assessment comes from 27 years of forensic measurement in 15-minute increments across 62 Fortune 500 environments.

KEY INSIGHT

The 4–6 week window between selection and kickoff is the only moment in the lifecycle where every structural problem is still cheap to fix. Once the SI's clock starts, the cost of change escalates by an order of magnitude.

What Allari Does

- Forensic capacity assessment using Power of 15 methodology
- Resource modeling audit — is the implementation plan realistic given actual team bandwidth?
- Compliance risk mapping during dual-run period
- SI contract review — independent review of scope, change orders, liability
- Governance readiness assessment
- 90-Day Readiness Report: what's ready, what's not, what must be addressed before kickoff

The capacity assessment output is a number your CFO can use: 'X% of our team's capacity is available for the migration. The rest is absorbed by operations.'

Why Data Migration Is Where Timelines Break

80% of data migration projects miss their timelines. The reason is structural: JDE's 40-year-old table architecture does not map cleanly to modern cloud databases.

Consider the F4211 — the Sales Order Detail table. It contains 268 columns. Mapping those columns to SAP S/4HANA's normalized structure or Oracle Fusion's flexible segments is not a one-to-one transfer. Fields like Business Unit, Object Account, Subsidiary, and Subledger must be reconciled against fundamentally different data models — Fusion's User-Defined Segments, SAP's Business Partner model, or Dynamics 365's financial dimensions.

The F0911 — the Account Ledger — carries the same complexity. Every JDE customization, every non-standard posting rule, every workaround coded into these tables becomes a reconciliation problem during migration.

This is why the Stage 2 Health Check audits data readiness before the SI starts. Discovering these mapping challenges during implementation — rather than before it — is how timelines extend from 12 months to 24.

How It Works

4–6 weeks. Entry point: Executive Diagnostic Session (45 minutes). Corroborated by ITPI data across 850 organizations.

PROOF POINT — FORENSIC DATA

Across 62 environments, the median reactive load consumes 38.4% of the core team's time — meaning most teams enter migration with less than 62% of their capacity available for the build.

PROOF POINT — HELLERMANN TYTON

HellermannTyton's pre-migration assessment identified capacity gaps that would have stalled the implementation.

3

JDE OPERATIONS DURING MIGRATION

Operational Custody of the Legacy Environment

You're here if...

- Migration is underway and your team is split between legacy JDE and the new build
- Ticket aging on JDE incidents is climbing
- Build resources are being pulled back to fight JDE fires
- Leadership is asking why the team can't do both

What's at risk

The pattern is the same across every environment we've measured.

- Day 1:** Migration workshops start. The team is energized. The future system feels like a solution to the current chaos. There is momentum.
- Day 30:** Ticket aging on JDE incidents begins climbing. The operational queue is unattended because the people who manage it are in vendor workshops. Workarounds accumulate.
- Day 60:** Resolution time has doubled. Escalations land on the same people who should be in design sessions and data mapping reviews. They are in neither place fully. The SI's timeline starts slipping.
- Day 90:** Two failing workstreams instead of one succeeding. The migration is behind schedule. The production environment is degrading. The team is exhausted.

The postmortem will blame execution — the team didn't plan well enough, the SI underestimated the scope, the timeline was too aggressive. But across every failure we've audited, the root cause is the same: nobody structurally separated the people running the legacy system from the people building the new one.

Why Client Co-Leadership Changes the Outcome

The industry failure rate for ERP implementations is 75%. Only 8% of SAP S/4HANA migrations complete on schedule.

But the data also shows what works. Organizations where the client team actively co-leads the implementation — owning design decisions, governing the SI, managing data migration — see 2.5x higher success rates than those that delegate the program entirely to the SI.

This is the structural argument for bifurcation: your team must be deeply involved in the build for it to succeed. But your team cannot be deeply involved if they are also running legacy production — handling tickets, managing vendors, responding to after-hours alerts, and applying workarounds to a 15-year-old environment.

The math is simple. 40% of your team's capacity is consumed by reactive operational work. The implementation requires their full attention. Both cannot be true at the same time.

The Operational Airlock resolves this. An embedded operations team assumes full custody of the JDE environment — production support, CNC, security, vendor management, after-hours coverage. Your core team is structurally freed to co-lead the implementation at the level the program requires.

This is not about offloading low-value work. This is about giving your team the capacity to be the client-side leaders that implementation success statistically depends on.

Sources: Gartner ERP implementation research, Horvath SAP S/4HANA study 2025, Panorama Consulting, Standish Group CHAOS data.

KEY INSIGHT

The SI wants the implementation. We want everything else — the before, the during from your side of the table, and the after.

What Allari Does

- Full operational custody: production support, CNC, security, vendor management, after-hours, 3rd-party integrations
- Structural Bifurcation: the people running JDE are not the people building the new platform. Period. Different teams. Different governance. Different metrics.
- The Operational Airlock: structurally isolated layer absorbing all reactive friction
- Knowledge capture via Dynamic Runbook in the first 30 days
- Root-cause elimination: Power of 15 + ADHV (AI-Driven, Human-Verified)
- Deflationary cost model: your JDE operations get less expensive every quarter, not more

How It Works

90-day ramp. Days 1–30 knowledge transfer. Days 31–60 gradual assumption. Days 61–90 full custody. Day 90+ sustained elimination.



PROOF POINT — W.L. GORE (SITE MFG-27)

3,500+ users across 30+ countries. 26,518 service interactions over 24 months. Zero escalations to the build team. 100% production uptime. 25 FTEs liberated for SAP implementation.

PROOF POINT — HELLERMANN TYTON

89% ticket aging reduction. Mean resolution: 1.77 days (from 16.42). 19% year-one TCO compression. Payback: 5.4 weeks.

PROOF POINT — CHANNELLOCK

8,166 service interactions. Full JDE custody at 1 FTE-equivalent cost. 24/7 coverage with zero production disruptions.

4

CLIENT-SIDE SI OVERSIGHT

Embedded Governance

You're here if...

- An SI is running your implementation and you've lost visibility into what's actually happening
- Scope is expanding, timelines shifting, change orders accumulating
- Your internal team doesn't have bandwidth to govern a large-scale SI engagement
- Status reports say 'green' but your instincts say otherwise

What's at risk

The SI's interests and the client's interests are not identical. Revenue grows when scope expands. Change orders are profit centers.

The CIO has a day job. The project sponsor has competing priorities. The PMO — if it exists — is often reporting to the same leadership that approved the SI contract, creating structural reluctance to raise red flags.

Without independent, embedded governance on the client side, the implementation is governed by the people being paid to deliver it. That's a conflict of interest.

The data on this is unambiguous. 75% of ERP implementations fail to meet their objectives. Only 8% of SAP S/4HANA migrations complete on schedule. But the differentiator in the ones that succeed is consistent: active client-side ownership of the program. Organizations with dedicated internal project leadership see 2.5x higher success rates than those that delegate governance entirely to the SI. The Standish Group's research identifies executive sponsorship and user involvement as the top two factors in project success — and both require the client team to have available capacity. When your best people are split between running JDE and overseeing the SI, neither happens at the level the program requires.

The Governance Gap

The structural gap is always the same: nobody was on the client's side of the table with enough independence and enough depth to challenge what the SI was reporting.

The \$2.82B forensic archive isn't theory. It's pattern recognition across decades of engagement. Zimmer Biomet (\$172M), National Grid (\$585M), and dozens of others — the common thread is insufficient client-side governance during the SI engagement.

The distinction matters. Allari's value in Stage 4 comes from having no stake in the implementation's scope, timeline, or deliverables. The only incentive is that the client gets what was promised.

KEY INSIGHT

Allari's forensic archive documents \$2.82B in ERP implementation failures. The common thread: insufficient client-side governance during the SI engagement.

What Allari Does

- Embedded client-side leadership reporting to CIO/project sponsor
- Milestone validation — independent verification that deliverables meet the client's acceptance criteria, not just the SI's definition of done
- Scope control and change order monitoring
- Risk mitigation — early identification of schedule risk, resource gaps, integration failures, and data migration quality issues. Escalation paths that go to the client, not the SI's steering committee.
- SI accountability — translating SI status reports into operational reality. When the dashboard says 'green' and the environment says 'yellow,' someone needs to name the gap.
- Transition planning — ensuring the SI's exit plan includes actual knowledge transfer to the team that will run the environment post-go-live

Weekly governance reporting to CIO/project sponsor with independent assessment.

How It Works

Duration of implementation (typically 12–24 months). Allari embeds 1–3 people on client side.

SCOPE BOUNDARY

Allari does NOT run the implementation, manage the SI's team, or own deliverables. Allari is the client's eyes and ears. This is not a competing SI engagement. It is an independent governance function that exists solely to protect the client's investment.

PROOF POINT

This stage is being formalized based on patterns observed across 27 years of engagement. Multiple client engagements have included governance elements — the service is now a standalone offering.

5

POST-GO-LIVE OPERATIONS

Continuity, Not Cold Start

You're here if...

- New platform is live or approaching go-live
- The SI is winding down and nobody planned for steady-state operations
- Hypercare is ending and operational issues are surfacing
- Your internal team doesn't have depth on the new platform yet — they were the JDE experts

What's at risk

The first 90 days after go-live are the most dangerous. The SI exits. The learning curve is steep. The institutional knowledge from the implementation — why certain configuration decisions were made, which integrations are fragile, what the workarounds are — walks out the door with the consulting team.

Most organizations scramble with internal staff still learning or a new vendor starting from zero.

The alternative is continuity. Not a cold start. A warm handoff from the team that already knows your business.

The Warm Handoff

The team that held your JDE environment stable through migration — that captured every process, documented every procedure, built the runbooks — transitions to the new platform with all of that institutional knowledge intact.

Not a cold start. A warm handoff from the team that already knows your business, your users, your escalation paths, and your operational rhythm.

Cross-training begins during Stage 3 or Stage 4 — before go-live, not after. By the time the SI exits, the operations team is already embedded and operating.

KEY INSIGHT

The team that stabilized your JDE environment during migration transitions to the new platform with full knowledge continuity. The Dynamic Runbook built during Stage 3 evolves into operational documentation for the new platform. No knowledge gap. No ramp-up period.

KEY INSIGHT

Stage 5 is where the lifecycle comes full circle. The same deflationary model, the same Power of 15 forensics, the same root-cause elimination methodology — applied to the new platform. The methodology is proven. The relationship is continuous. The cost trajectory is down.

What Allari Does

- Post-go-live stabilization during critical first 90 days
- Steady-state operations on SAP S/4HANA, Oracle Fusion, or NetSuite
- Knowledge continuity: the Dynamic Runbook built during Stage 3 (JDE custody) evolves into operational documentation for the new platform
- Root-cause elimination: recurring issues tracked, patterns identified, root causes eliminated
- OpenBook real-time transparency — the CFO sees exactly what the investment delivers
- Deflationary cost model — year over year

How It Works

Transition begins during Stage 3 or 4 (cross-training before go-live). Day 1 post-go-live: custody with continuity. Days 1–90: stabilization. Day 90+: steady state with TCO reduction targets.

The methodology is platform-agnostic even though the entry point is JDE-specific. Allari currently operates SAP, Oracle Fusion, and NetSuite environments in addition to JDE.

Platforms: [SAP S/4HANA](#) | [Oracle Fusion Cloud](#) | [NetSuite](#) | [PeopleSoft](#)

PROOF POINT — ALLEGIANT HEALTH

80% cost savings versus in-house staffing. 225% ROI on BI deployment. 5,399 verified service engagements.

PROOF POINT — HELLERMANNNTYTON

19% year-one TCO compression, with costs continuing to decline as root causes are eliminated.

DEFLATIONARY BY DESIGN

Most partners bill by the hour. Their revenue grows when the engagement expands. Allari's model runs in reverse.

Every 15 minutes of work is forensically tracked (Power of 15). AI identifies recurring patterns and root causes (ADHV Protocol). Humans verify and eliminate them. As root causes are removed, ticket volume drops. As ticket volume drops, cost drops — because billing is capped-consumption, not fixed retainer.

At HellermannTyton, actual spend was 81% of the budget cap within the first year. The 19% savings flowed back to the client, not into Allari margin.

"Our revenue shrinks when your problem shrinks.
That's deflationary by design."

THE ONE STRUCTURAL DECISION

This is the page that matters.

Every failure documented in this playbook — the \$757 million in combined damages at Zimmer Biomet and National Grid, the 90-day collapse pattern, the burnout cycle that breaks your best people — traces to one root cause.

The people running the current system were the same people expected to build the next one.

Not because leadership didn't care. Not because the team wasn't capable. Because nobody designed an operating model where both workstreams could succeed at the same time.

The evidence supports this structurally. Across the industry, 75% of ERP implementations fail to meet objectives. Only 8% of S/4HANA migrations finish on schedule. But the programs that succeed share one pattern: the client team was fully involved — co-leading design, owning data migration, governing the SI. That level of involvement is only possible when the team isn't simultaneously running legacy production. Bifurcation doesn't just protect operations. It is the precondition for the client participation that makes implementations succeed.

The Operational Airlock — also called Structural Bifurcation — means one team owns production. One team owns the future. Neither competes for the other's capacity. Neither interrupts the other. The separation is structural — different teams, different governance, different metrics.

When this separation exists:

- Your migration team works without a single operational interrupt
- Your production environment runs without degradation
- Resolution time drops because root causes get eliminated, not worked around
- The cost of operations decreases every quarter — by design
- Your implementation success rate aligns with the 25% that meet objectives, not the 75% that don't

When it doesn't:

- Both workstreams degrade within 90 days
- Your best people burn out and leave
- The SI's timeline extends and the budget overruns compound
- The postmortem blames execution. It was never execution.
- Your team is too consumed by legacy operations to co-lead the implementation — and the SI runs unchecked

This is not a staffing decision. It is an operating model decision. And it is the only one that changes the outcome.

THE NEXT STEP

The Executive Diagnostic Session is a 45-minute peer-level working session. Not a sales call. Not a demo. A forensic assessment of where your JDE environment sits in the six-stage lifecycle framework and what the operating model needs to support what's ahead.

You walk away with your lifecycle stage, your team's capacity data, and a written summary — whether you engage Allari or not.

allari.com/jde-lifecycle

The full six-stage lifecycle framework

allari.com/executive-diagnostic

Book the 45-minute diagnostic session

allari.com/research/state-of-it-capacity

The 21-page benchmark report (ungated)

ALLARI

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Self-funded since 1999. Accountable to clients, not investors.